

SOUTH CAMBRIDGESHIRE DISTRICT COUNCIL

REPORT TO: Portfolio Holder, Environmental Services

22nd December 2016

AUTHOR/S: Director, Health & Environmental Services

HEALTH & ENVIRONMENTAL SERVICES DRAFT DIRECTORATE PRIORITIES 2017-22

Purpose

1. To seek the comments of the Portfolio Holder, Environmental Services on suggested high-level Portfolio priorities for financial year 2017-18.
2. This is not a key decision. This matter is before the Portfolio Holder in respect of those activities within the Portfolio delivered by Health & Environmental Services Directorate (H&ES). Comments will also be sought from the Leader and other Cabinet Members for activities within their Portfolio remits delivered by H&ES.

Recommendations

3. That the Portfolio Holder for Environmental Services comments on and agrees the emerging priorities for the Portfolio to be developed and delivered in the H&ES Directorate Service Plans for 2017-18, subject to Council agreeing priorities for the SCDC Corporate Plan.

Reasons for Recommendations

4. These draft priorities reflect the corporate priorities endorsed by Cabinet in November 2016, refresh on-going work within the Directorate to implement changes and improvements set out in the 2016-21 SCDC Corporate Plan, as well as technical matters raised by officers.

Background

5. Work on developing key service priorities for 2017-18 has been undertaken as part of the SCDC corporate service planning process. This resulted in Cabinet agreeing in November 2016 to consult on 4 emerging corporate priorities:
 - (a) Living Well (LW). Creating healthy, sustainable and resilient communities. To include addressing the needs created by an ageing population and early intervention to support improved mental health and emotional well being.
 - (b) Homes for our Future (HFF). Securing the delivery of a wide range of housing to meet the needs of existing and future communities. To include a broad range of tenures, self-build, direct delivery and more consumer choice.
 - (c) Connected Communities (CC). Ensuring connectivity, collaboration and infrastructure delivery to support our world class economy. To include digital and transport infrastructure.
 - (d) Entrepreneurial Council (EC). Adopting a commercial and business-like approach to delivering the best possible services for residents at the lowest possible cost. To incorporate maximising opportunities for external funding and income generation, whilst minimising demands.

6. The draft priorities for the H&ES Directorate, including those for the Environmental Services Portfolio, are set out in Appendix 1 to this report. They reflect the emerging corporate priorities and refresh the actions and commitments set-out in the 2016-17 SCDC Corporate Plan.
7. Service Plans are being prepared for each of the 4 services within H&ES, including the SCDC / Cambridge City Single, Shared Waste Service. The final H&ES Service Plans will continue to be developed to reflect political priorities set out in the SCDC Corporate Plan, service and partner intelligence, and officers' professional insights. In particular, resource and plan priorities will be influenced by the actions emerging from the SCDC Peer Review Final Report, Devolution Deal Delivery Plan commitments, and work to develop a possible "Devolution Deal 2". Final H&ES Service Plans will be published in March 2017.

Considerations

8. The Service Plan and Improvement priorities are designed to:
 - (a) Reflect priorities identified in the draft Corporate Plan
 - (b) Refresh and update specific Corporate Aims and Actions, particularly those started as part of the 2016-17 Corporate Plan.
 - (c) Maintain current areas of good performance & address areas for improvement.
9. This paper sets out suggested key priorities. In addition, each Service within H&ES will continue to deliver a myriad of "business as usual" activities that contribute to the delivery of SCDC Corporate Plan priorities and statutory duties.

Options

10. The Portfolio Holder for Environmental Services is invited to further shape and influence the development of these draft priorities into the final service plan.

Implications

11. Financial	These draft priorities will help refresh the South Cambridgeshire DC Medium Term Financial Strategy and the development of detailed service budgets and efficiency targets for 2017-18.
Legal	The detailed implications of legislative changes will be considered during the development of the detailed service plan.
Staffing	The H&ES Service Plans will be delivered within staff resources as set out in the SCDC MTFs.
Risk Management	Detailed risk treatments will be developed in the final plans.
Equality and Diversity	No implications identified at this time.
Equality Impact Assessment completed	No. Any policy changes arising from the service planning process will be subject to detailed Equality Impact Assessments before the final draft of the service plan is presented for agreement.
Climate Change	There are clear climate change benefits to be delivered from reducing the amount of waste sent to landfill. The final, detailed Service plans will be assessed for climate change impacts.

Consultations

12. The draft Corporate Priorities are currently out to consultation. These draft Directorate priorities reflect the Corporate Priorities and make use of H&ES staff views. Partners have also contributed through the development of priorities for the Local Health Partnership, Crime & Disorder Reduction Partnership and RECAP Waste Partnership.

Consultation with Children and Young People

13. The SCDC Youth Council took part in the UK Youth Parliament "Make Your Mark" survey in 2016. The key issues identified were:
 - (a) A curriculum to prepare us for life.
 - (b) Stop cuts that affect the NHS.
 - (c) Votes at 16.
 - (d) Transport
 - (e) Mental Health
 - (f) Tackling racism and religious discrimination
 - (g) First aid education for all young people.

Effect on Strategic Aims

14. The Service Plan proposals will contribute to the delivery of all relevant strategic objectives of South Cambridgeshire DC, translating the Council's Aims, Approaches and Actions into H&ES Service Plan deliverables.

Conclusions / Summary

15. These draft Service Plan priorities reflect the emerging Council Aims, Approaches and Actions and will be refined and developed in the light of consultations, discussions and budget planning over the next 2 months.

Background Papers:

The 3A's Corporate Plan and MTFs presented to Cabinet in November 2016.

<http://modern.gov/documents/s82908/Corporate%20Plan%20report.pdf>

Contact Officer: Mike Hill – Director, Health & Environmental Services Telephone: (01954) 713229

